## McGill University Strategic Academic Plan 2017-2022

## Guided by our Mission

The Mission of McGill University is the advancement of learning and the creation and dissemination of knowledge, by offering the best possible education, by carrying out research and scholarly activities judged to be excellent by the highest international standards, and by providing service to society.

In fulfilling its mission, McGill University embraces the principles of academic freedom, integrity, responsibility, equity, and inclusiverye(s).1t, Joura(t)-Rys& G-1 78/1C(5)736(t)-Re-1 9-1 &(-)-4r (e)y)-1i(e)ye-1 9/7

king at the world; open to cultural and human diversity;

munity; connected across discipInnes-9 67 2 (s-9 6)-0.6)0.6 (1 a)-5.2 (I-5.2 i(n)01713.08113.067 (o)3 (y;)-7)-9;9 a)-5.1 (c)ul;.1;

exercises undertaken by other areas of University leadership. It will likewise serve as the basis for budgetary decisions with respect to academic planning for the period of implementation.

## A 21st Century Global University

McGill will strive to be a leading example of the global university by expanding our reach, by facilitating the mobility of our faculty and students, by welcoming new faculty and students from across the world, by ensuring the world is reflected in our research and in our curriculum and pedagogy, and through a commitment to preparing our graduates to be global citizens.

McGill will invest in building and maintaining a smart campus organized around data and a robust physical and digital infrastructure to facilitate collaboration, creativity, knowledge dissemination and innovation for the full spectrum of University activity, from foundational research to applied technologies, and from support services to senior levels of University management.

McGill will encourage and support a culture of calculated risk-

t ( )Tj 4.4Tc2w [c)id( ai.65TJ( )Tj0I0.65TJ e1 (573)(i)3.&)

global engagement through internships, field courses and field semesters, research internships, international competitions, and international exchanges. In particular, we will double the proportion of undergraduate students undertaking these global engagements. To facilitate this, over the next five years we will establish a special enriched annual educational opportunities and student mobility fund of \$5M,2 reduce administrative barriers to achieving transfer credit, and expand the number of co-tutelle programs with partner universities.

We will further enhance McGill's presence abroad by developing key partnerships to support research act